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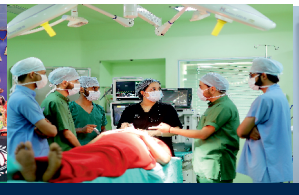
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DEAR READERS,

Welcome aboard SpiceJet!

As winter settles in and the festive cheer of Christmas fills the air, I extend my warm greetings to you and your loves ones. This season of togetherness and renewal comes at a pivotal moment for SpiceJet, as we continue our journey of strengthening operations, expanding network, and building a future marked by sustained growth.

Over the past few months, we have been working with renewed focus to strengthen our operations, enhance reliability, and offer you a smoother, more connected travel experience. I am happy to share that this winter, SpiceJet is operating 225 daily flights – an increase of nearly 80% over the summer schedule. This is one of our largest fleet enhancement efforts in recent years and reflects our commitment to giving you more options, better connectivity, and greater convenience across India and beyond.

Our fleet expansion programme is progressing steadily, with 15 aircraft inducted recently, taking our fleet to 35. We are also bringing grounded aircraft back into service as part of our long-term growth plan. Two aircraft have already rejoined the fleet, with more expected to return in the coming months. By early summer 2026, we aim to have eight such aircraft back in the skies – an important milestone as we continue to build strength and stability for the future.

In recent months, India's sporting arena has been illuminated by extraordinary performances and leading this charge with unmatched grit and grace are our women athletes. Their achievements have not only lifted the nation's spirit but also reaffirmed the power, resilience, and rising global dominance of Indian women.

We join the entire country in celebrating the phenomenal triumph of our Indian women's cricket team, whose World Cup victory has filled every Indian heart with pride. Their win is more than a sporting milestone – it is a moment of national inspiration.

The celebrations continued as India clinched the first-ever Blind Women's T20 World Cup in Sri Lanka, where our champions defeated Nepal with remarkable confidence. This historic win stands as a shining example of courage, determination, and the limitless potential of Indian women.

Our women boxers too made the world sit up and take notice. At the recently concluded World Boxing Cup, India achieved a clean sweep – 20 medals from 20 boxers, including nine gold medals, seven of which were won by our women. Their dominance placed India firmly at the top of the medals tally and showcased the strength of our growing women powerhouse in global boxing.

Equally inspiring was India's stellar performance at the Asian Archery Championships 2025, where our athletes brought home ten medals, including six gold. We salute each of our athletes for their unwavering dedication and exceptional achievements. They make India proud, and we wish them even greater glory in the competitions ahead.

At SpiceJet, every milestone we achieve is made possible by the trust you place in us. As we move forward, we remain committed to offering a safe, reliable, and pleasant travel experience every time you fly with us.

Thank you for your continued support. We wish you a wonderful journey and a winter season filled with warmth, joy, and new beginnings.

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SpiceJet Adds Five More Boeing 737s, Including a MAX; Operational Fleet Now 35 Aircraft Strong

Boosts Winter Schedule with 15 New Aircraft; Daily Flights Rise from 100 in September to 176

SpiceJet has bolstered its fleet with five additional Boeing 737 aircraft, including one Boeing 737 MAX, marking a total of 15 inductions in just over a month. This includes 14 planes added on damp lease (including two 737 MAX) and the successful ungrounding and reactivation of a Boeing 737 MAX from the airline's grounded inventory.

With these additions, SpiceJet's operational fleet now stands at 35 aircraft. All five newly inducted planes have commenced commercial operations, significantly enhancing connectivity on high-demand domestic and international routes.

The rapid expansion provides a major boost to SpiceJet's winter schedule, responding to surging passenger traffic during the festive and holiday season. As of September 30, 2025, SpiceJet was operating 100 daily flights. With these latest additions, the airline's daily operations have now surged to 176 flights per day.

Debojo Maharshi, Chief Business Officer, SpiceJet, said, "SpiceJet's winter expansion is a reflection of the strong demand in the market and our readiness to meet it. With 15 new aircraft joining our fleet and daily flights surging to 176, we are not only expanding our footprint but also reinforcing our commitment to reliable, affordable, and convenient air travel for millions of passengers."

SpiceJet appoints Sanjay Kumar as Executive Director to Spearhead Next Phase of Growth and Transformation

SpiceJet is pleased to announce the appointment of Sanjay Kumar as Executive Director, effective November 3, 2025. In his new role, Kumar will lead the airline's strategic initiatives focused on expansion, operational excellence, and business transformation as SpiceJet embarks on its next phase of growth.

He will report directly to the Chairman and Managing Director, Ajay Singh.

Sanjay Kumar brings with him over three decades of rich experience in the aviation sector, with extensive expertise across network planning, revenue management, marketing, and commercial strategy.

Having served in senior leadership positions in leading Indian airlines, Kumar has been instrumental in shaping the low-cost aviation landscape in India. For close to 12 years, Kumar served as Chief Commercial Officer at IndiGo and for a little over three years as its Chief Strategy & Revenue Officer. He has also held key leadership positions, including President & CEO at InterGlobe Technology Quotient and Chief Operating Officer at AirAsia India, among others.

Ajay Singh, Chairman and Managing Director, SpiceJet, said, "We are delighted to welcome Sanjay back to the SpiceJet family. His deep understanding of the aviation business and proven leadership will be invaluable as we chart a new course for SpiceJet. With his strategic insights and executional strength, we are confident of accelerating our growth journey and strengthening our position as a leading and customer-centric airline."

Speaking on his new role, **Sanjay Kumar** said, "I am excited to re-join SpiceJet at a pivotal time in its journey. The Indian aviation market offers tremendous opportunities, and I look forward to working with the team to drive SpiceJet's expansion, enhance operational efficiencies, and deliver even greater value to our customers and stakeholders."

Kumar's appointment underscores SpiceJet's commitment to building a strong leadership team capable of steering the airline through its next phase of transformation, focused on fleet expansion, network growth, financial strengthening, and digital innovation.



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Its presence across three landmark towers in Dubai creates a network of accessibility and convenience-reducing commute stress while offering modern, luxurious environments designed to spark clarity, creativity and connection.

Beyond infrastructure, RAG nurtures a community through The RAG Club, an elite circle for founders, investors, and business leaders committed to growth. For international visionaries arriving in Dubai, the RAG experience offers a seamless induction into the city's business landscape.

"Entrepreneurship is a journey of courage. My mission is to give every founder a place where their vision is understood, strengthened and brought to life." — *Rassal Ahmed, (Founder and CEO) RAG Holdings*

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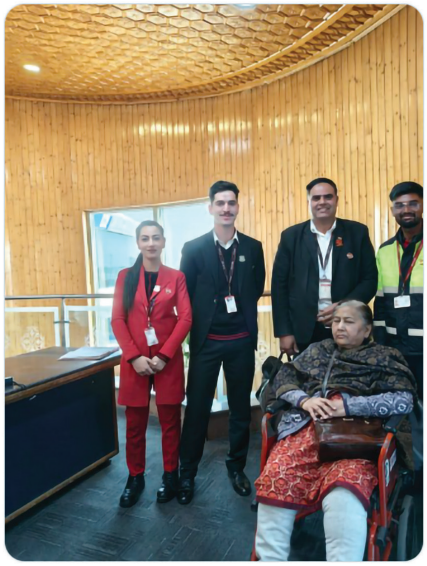
Under Ahmed's leadership, RAG stands at the forefront of global entrepreneurship shaping ideas, elevating ambition and building the future of business from Dubai to the world.

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1XL Infra & Real Estate Development LLC has quickly emerged as one of the UAE's most forward-looking real estate developers. Operating from the 141st floor of the Burj Khalifa – one of only 37 companies with this distinction – the firm reflects ambition at a truly elevated level. Guided by its TGIS philosophy of Trust, Growth, Integrity and Sustainability, 1XL Infra focuses on creating assets that combine thoughtful design, long-term value and responsible development. With AED 500 million in assets under management, 4 awarded and 7 pending patents, the company is steadily building a distinctive, innovation-led portfolio.

FROM CONCEPT TO CONNECTED COMMUNITIES

Rather than viewing projects as isolated buildings, 1XL Infra approaches each development as part of a wider urban fabric. Comfort, connectivity and liveability sit at the heart of its planning, whether the focus is residential, commercial or mixed-use. The aim is to create spaces that work for residents, businesses and investors alike, while aligning with Dubai's broader vision for smart, sustainable growth.

FLAGSHIP PROJECTS ACROSS UAE

In Dubai Industrial City, Sapphire introduces a warm, contemporary G+1 residential concept with 88 studios and 7 two-bedroom units, positioned to deliver attractive rental yields and long-term appreciation. At Dubai Investment Park, 1XL Avenue serves as a vibrant commercial address, featuring 9 showrooms, the Zeal 247 Business Centre with 157 offices, a restaurant and modern meeting spaces that support a dynamic business community.



In Al Qusais, Amber brings together 72 apartments and 7 retail units in a highly connected neighbourhood, reflecting the company's focus on everyday convenience. Looking ahead, Emerald in Dubai Industrial City – an upcoming multi-floor tower with 87 studios, 60 one - bedroom, and 60 two-bedroom apartments – is set further to define 1XL Infra's vision for smart urban living.

INNOVATION, RECOGNITION AND PATENTS

The company's growing patent portfolio underpins its commitment to technical innovation in design, construction and user experience.

This focus has been recognised through honours such as Company of the Year 2025 and Brand of the Year 2025, reinforcing 1XL Infra's reputation as a developer that blends creativity with rigour and long-term thinking.

LEADERSHIP CREATING LASTING IMPACT

At the helm of 1XL Infra are Chairman Dr. Dhiraj Jain and Managing Director Dr. Mamata Dhiraj Jain, both award-winning innovators with multiple patents and acclaimed books on real estate and investment. Recognised as Economic Times Indo Global Leaders 2025 and as the Iconic Power Couple of the UAE 2025 by NKN Media & India Today Group, they bring together academic depth, entrepreneurial drive and a strong belief in community-centric design. Under their leadership, 1XL Infra continues to champion projects that not only perform as assets but also contribute positively to the evolving story of Dubai and the wider UAE.



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V Legal & the Man Behind the Mission

A Candid Conversation with Founder Vishal Tinani

At what moment did you realise you were building something far larger than a law practice?

I believe the realisation wasn't a single moment; it developed over the years. Growing up in Vadodara grounded me, but moving into the UAE expanded my perspective. Early in my career, I saw how the right legal strategy could alter the course of businesses, families, and even entire communities. That's when it became clear that I wasn't just practising law; I was creating a platform for impact. The journey was built "case by case, client by client," growing quietly but with purpose.

Your recent interview with Anjana Om Kashyap garnered significant attention. What did that moment represent for you?

Speaking with Anjana was more than a media appearance; it was a chance to talk openly about the evolving legal landscape in the UAE, migrant worker challenges, and how young professionals can bridge understanding between India and the UAE. Her ability to draw out personal reflections made the interview feel like a milestone, not just a feature. It reflected how far the journey has travelled beyond courtrooms.

You were recently honoured on stage by Raghav Chadha. How did that recognition influence your perspective?

Being presented with an award by Raghav Chadha, a public figure many young professionals admire, was humbling. For me, the moment symbolised responsibility more than achievement. Recognition is encouraging, but it's also a reminder to continue contributing meaningfully to the Indo-UAE corridor and to the people who place trust in my work.

Many people don't know about your humanitarian work. You've helped more than 100 detainees return home. How did that become part of your mission?

This is the part of my career that remains closest to my heart Over the last few years, I have encountered dozens of detainees caught in situations ranging from labour disputes to documentation errors, including credit card defaults. Many had no representation or understanding of the legal process. Helping over 100 of them secure release and reunite with their families wasn't philanthropy; it was duty. Those cases reminded me that the law exists for people first, not paperwork.

Let's talk about V Legal. What was your vision when you founded the firm?

V Legal was born from a very simple yet powerful realisation that clients don't just want legal answers; they want strategic partners.
Today, we advise on corporate law, M&A, white-collar crimes, dispute resolution, insurance, cyber law, AI, and blockchain. But at our core, we're a people-first consultancy that blends traditional legal depth with the future of business.

Your work spans boardrooms, high-stakes disputes, and humanitarian efforts. What drives this balance?

Law isn't linear. One day, you're drafting a multimillion-dirham agreement, and the next, you're negotiating a detainee's release. The balance comes from understanding that legal impact wears different faces. **Corporate clients shape industries. Detainees shape families. Both deserve commitment.**

The UAE is known for its regulatory depth, diversity, and pace of change. What are some of the biggest challenges and opportunities you've seen while working here?

The UAE's legal landscape is layered, combining federal law, emirate-specific regulations, and free-zone frameworks, a complexity I've highlighted often. But that complexity is also what makes the UAE thrive. Its cultural respect, speed of legal reform, and global ambition make it a unique place to practice law. The key is agility: businesses and lawyers must evolve as fast as the country does.

You have a reputation for being approachable yet extremely detail-oriented. What guiding principles have shaped your growth?

My guiding principles remain consistent:

- **Integrity isn't negotiable.**
- **Bridge the gap between law and technology.**
- **People over profits.**
- **And never stop learning.**

These aren't just mantras, they're habits that shape every case and client relationship.

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Designed to bridge premium private living with the warmth of shared moments, Ramada Residences By Wyndham fuses contemporary aesthetics, fluid circulation, and thoughtfully selected materials to create a retreat within the city.

Crafted for spatial substance, this performance-led structure adapts effortlessly to the rhythms of modern life. The design is clean, contemporary and refined, blending residential serenity with urban elegance. A reimagined lobby, curated corridors, and a smart lift core reflect a user journey aligned with the development's vision of intuitive luxury, where every transition between spaces feels natural, purposeful and personal.





AMENITIES

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- *Residents' Lounge*
- *Unisex Gym*
- *Kids' Play Area*
- *Concierge Services*
- *Open Air Theatre*

Born to set a new standard in Dubai's residential landscape, this landmark collaboration unites the architectural vision of BNW Developments with the world-class hospitality of Wyndham Hotels & Resorts. Every unit buyer receives a complimentary one-year Wyndham Rewards Platinum Membership, granting exclusive access to a worldwide network of comfort, recognition, and rewards.

Shaped by intentional design and wellness-focused amenities, Ramada Residences By Wyndham offers a cocoon for those who choose to live with purpose.

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15 Minutes
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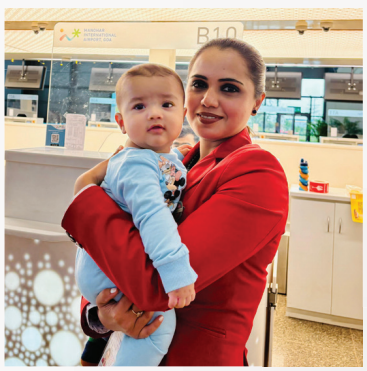




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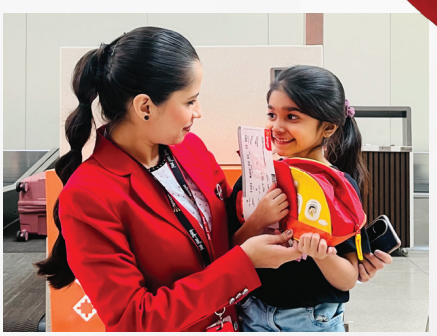














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SpiceJet SUPERSTARS

Meet the achievers of the month from the SpiceJet family, who have stood out for their outstanding work.



RAJAN PRABHAKAR

Ground Services

Experience with SpiceJet

I am very grateful to SpiceJet for giving me my first career break in 2007. The guidance, encouragement, and opportunities provided here helped me excel and grow professionally. I take this opportunity to thank all my seniors for the trust and belief that they bestow on me. They have taught me to serve every passenger with utmost care and look after their safety and comfort.

Internal Appreciation

Rajan has been a great team player, very versatile, dependable and a person of great vision. Having grown from an Executive to a Station Manager of a metro station, in a comparative short span of time, is a rare achievement. It is a proof of his eagerness to learn and grow. Definitely a bright future awaits him at SpiceJet with greater opportunities and achievements.



AFSAL

Inflight Services

Experience with SpiceJet

I have had the most incredible stint at SpiceJet. Over the past seven years, SpiceJet has been more than just a workplace – it's been a supportive family. This journey has been transformative, offering countless opportunities for growth, learning, and collaboration. I'm thankful for the support and trust of an exceptional team and look forward to many more years of achieving great things together.

Internal Appreciation

Afsal is highly dedicated and is passionate about his work. Whenever he is assigned a task, he makes sure that he goes that extra mile to deliver his best and even beyond. His hardworking and positive attitude makes him a true asset for the department. Afsal deserves a lot of appreciation for his dedication and his eagerness to learn and take on more responsibilities.



DEEPTI

Training

Experience with SpiceJet

It has been both an honour and a privilege to work with SpiceJet for over two years and I am looking forward to many more learnings. The opportunity to contribute to SpiceJet has been deeply rewarding and also fulfilling. My journey from a member of Ground Operations to the Spice Star team has been a rewarding journey. I am profoundly thankful for the belief, and support extended by my reporting manager and colleagues.

Internal Appreciation

Deepti is a dedicated team member who displays exceptional professionalism in her role at Spice Star Academy. Her calm demeanour, problem-solving ability and strong sense of ownership make her an invaluable part of the team. Deepti's maturity, reliability and commitment to excellence set a great example for her peers as well as juniors.

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On May 6, 2025, a significant milestone was achieved in Dubai's ever-evolvingskyline. Our Chairman, Tauseef Khan, alongside CEO Azaan Khan and President Eifaad Khan, proudly officiated the groundbreakingceremony for Terra Tower, a premier residential project by Dugasta Properties.

Set in Dubai land, the heart of the bustling metropolis of Dubai, is Terra Tower by Dugasta Properties. Rising majestically above the city skyline, Terra Tower is a testament to modern architectural brilliance. This premium residential tower offers an unparalleled collection of studio, 1, 2 and 3 bedroom homes, each meticulously crafted to embody the essence of luxury and sophistication.

With its futuristic and aesthetic design, Terra Tower redefines the concept of urban living. The interiors are thoughtfully curated, combining functional layouts with lavish finishes. Enjoy breathtaking views of the city from the private balcony while basking in the serene ambience of a family-friendly community. Inspired by the color of the Earth, Terra Tower is strategically located near major highways and renowned landmarks, offering the perfect blend of convenience and tranquility.




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Celebrate the season of joy with **The Hazelnut Factory's (THF)** curated collection of festive sweets and hampers, crafted to make your holidays extra special. Choose from indulgent cakes and desserts to festive hampers and treat boxes. Available from 1st December at the THF website and outlets. Meanwhile, traditional Christmas plum cakes, baked with love, are available in festive shapes and sizes—100gm (small square), 200gm (star shape), 300gm (Christmas tree centrepiece), 400gm (classic loaf style), 500gm (round), 1kg ('premium round'). And THF's Artisanal Chocolate Tree is packed with handcrafted chocolate goodies—a luxurious treat that doubles as a centrepiece and a gift.

Price: (Hampers) Rs.150 to Rs.1200; (Plum Cakes) Rs.255 to Rs.1395; (Artisanal Chocolate Tree) Rs.725







what's TRENDING





GLITTER & GRACE

Almaaz by Attrangi is a resplendent celebration of light, dazzling and endlessly captivating jewellery. The collection features sculpted diamonds, contemporary ear-cuffs, statement chandbalis, and fluid silhouettes that redefine modern glamour. Each handcrafted piece reflects today's woman—powerful yet poised, radiant yet refined. Whether it's a hint of sparkle or a bold statement, Almaaz transforms every look into a moment of brilliance. A true symphony of precision and elegance, the collection embodies confidence and sophistication, designed for those who shine effortlessly, luminously, and unapologetically.



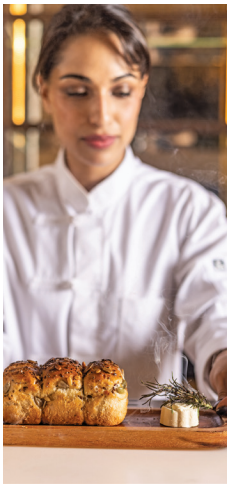
Where: Available on https://attrangi.in/

EUROPE ON A PLATE

The abundance of gastronomic Europe is reflected in Delhi's latest fine-dining destination. Italy, Spain and France—Turkey, too—find a place on the **Riches** table, which promises the best of the continent while introducing a few twists here and there. For example, even non-vegans can appreciate the quirky Avocado Crudo, a starter that is more than the sum of its parts. The delicious Cracked Pepper Prawns, coal-grilled and served on a bed of chilli and cilantro marmalade, bring the heat (and then some), while the Grilled Lamb Meatballs with Black Tahini Hummus positively burst with flavour. Meanwhile, the pan-seared sea bass is all Mediterranean delight, mixing the subtle (champagne-tobiko velouté), the robust (burnt garlic), and the earthy (wilted kale).

Where: Ground Floor, Building 3, Local Shopping Centre, Masjid Moth, GK-2, New Delhi








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CRAFTING DISHES WITH ELAN

Celebrating the slow art of Indian culinary traditions, **Karigari** restaurant by Chef Harpal Singh Sokhi is bringing back the taste of culturally rich flavourful dishes. Carefully curated by India's most celebrated culinary 'karigars', the menu is inspired by the chef's expertise, travel and childhood memories. The spread is varied, innovative and refreshing with dishes inspired from different cultures and regions. From the Banarasi Deenanath Tamatar ki Chaat paying homage to Deenanath Maharaj of Varanasi to Kulchey Chole Pakodey Pockets inspired by Ludhiana street vendors. Drinks like Bela Chameli ka Sherbat and dessert such as Mirchaan wala Halwa takes the cake. The icing is the retro music that keeps the ambience upbeat and melodious.

Where: Karigari by Chef Harpal Singh Sokhi, CP, New Delhi and 10 outlets across India

FOOD FOR THE SOUL

The soul-stirring and immersive **Mahindra Kabira Festival** returns to the eternal city of Varanasi for its ninth edition. A tribute to the timeless wisdom and inclusivity of the 15th-century mystic-poet Kabir, the festival has over the years staged musical performances and literary discourses on the legendary ghats of the mighty Ganga, alongside offering guided heritage walks, a curated menu of the local cuisine, dreamy boat-rides, and the spectacular yet healing Ganga Aarti. Expect Carnatic-infused prog-rock from Agam, classical compositions from Rahul Deshpande, and galvanising folk-fusion from Dholak Rani, as well as performances by Hidayat Husain Khan, Debasmita Bhattacharya, Mahesha Ram, and Aditya Prakash.

When: 19-21 December, 2025





A 'PAWSOME' DAY OUT!

Embrace the softness of love, paws, and play at **Pet Fed Delhi 2025**, India's most loved pet festival. Into its 11th year, Pet Fed continues to honour the beautiful bond between pets and their families. Recognised by the Limca Book of Records as the country's 'biggest pet carnival', the festival has transformed into a nationwide celebration of furry friendships and pet love spread across 3 acres, featuring 100+ shopping and experience stalls, exciting games and contests, interactive workshops and training sessions, adoption drives and meet-ups—and much fun and joy!

When: 13-14 December, 2025
Where: NSIC Grounds, Okhla, New Delhi
Time: 11:00 am to 9:00 pm
Tickets: Rs. 699/-

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From our humble beginnings in 1933 to the two state-of-the-art campuses we operate today, our journey has been shaped by one belief: care should be accessible, advanced, and deeply human.

A Legacy Built on Healing

Our story is rooted in continuity of trust, of expertise, of families who choose us again and again. At Chetpet and Velappanchavadi, our teams bring together decades of experience, cutting-edge technology, and a relentless commitment to better patient outcomes. This legacy is not just our past but it's also the foundation we build on every day.

Outcomes That Inspire Confidence

Across both campuses, we've created an ecosystem that delivers results with consistency and compassion. With over 1 Million Safe Births, 2.5 Million Surgeries, and 130+ Kidney Transplants, we've shaped healthier futures for millions. Every milestone reflects precision, teamwork, and a promise to always raise the bar for clinical excellence.

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Our Centres of Excellence bring together specialist teams, advanced technologies, and seamless coordination, ensuring that every patient receives the right care at the right time. **Chetpet Campus:** Pediatrics, Obstetrics & Gynecology, Pediatric Intensive Care, Neonatal Intensive Care, Emergency Medicine; **Velappanchavadi Campus:** Cardiology, Pediatrics, Obstetrics & Gynecology, Neonatal Intensive Care, Emergency Medicine. Whether it's a newborn in need of critical care, a mother seeking safe childbirth, or a family looking for expert emergency support, our COEs provide round-the-clock, high-acuity care built on accuracy and empathy.

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At Dr. Mehta's Hosoitals, innovation is our culture. From tech-enabled diagnostics to integrated treatment pathways, we're constantly evolving to deliver faster, safer, and more personalized care. This balance of legacy and forward-thinking is what sets us apart.

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SPOTLIGHT

BEST OF THE YEAR

This December, we look back at the brightest faces, the warmest smiles and the moments of pure joy that lit up our cabins at 35,000 feet.

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Scaling with Purpose:

How Davaindia Reached Every Corner of India

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GENERIC PHARMACY

In India, good health still feels like a privilege for many.Too many families quietly cut tablets in half, skip doses, or delay treatment because

"paisa kam hai, dawai mehengi hai."

Davaindia was created to change that story.

From the beginning, the question was simple: What if every Indian, in every lane and locality, could access trusted, affordable medicine without feeling helpless at the counter? Scaling up was never just about opening more stores. It was about reaching the people who needed us the most – the ones living far from big hospitals and fancy chemists.

That's why you'll find Davaindia not only in buzzing city markets, but also in small towns and growing neighbourhoods where one honest pharmacy can change how an entire community manages health. Each store is designed to lower the monthly burden of medicine costs, especially for those on long-term treatment for diabetes, heart conditions or chronic pain.

Behind every prescription we fill, there's an ethic we refuse to compromise on:

- ***Quality that matches branded medicines***
- ***Transparent pricing that families can plan around***
- ***Pharmacists trained to guide, not just bill***

We work with local entrepreneurs & pharmacists, giving them a strong backbone of supply chain, rigorous quality checks, and clear processes. They, in turn, bring what matters most: care, trust, and a familiar face across the counter.

For the elderly man who no longer has to choose between his BP tablets and his groceries, for the single mother managing both school fees and inhalers, for the migrant worker who finds the same Davaindia sign in a new city – this is where "scaling with purpose" becomes real.

As you fly over the patchwork of India's cities, towns, and villages, chances are there's a Davaindia store somewhere below – quietly doing its job, making healthcare a little fairer, and dignity a little more affordable, one refill at a time.



"Davaindia is a pioneering force in the healthcare industry, reshaping the landscape by making high-quality generic medicines affordable and accessible to all. Our vision is to create a healthier and more equitable future for everyone we serve."

- Dr. Sujit Paul, Group CEO,
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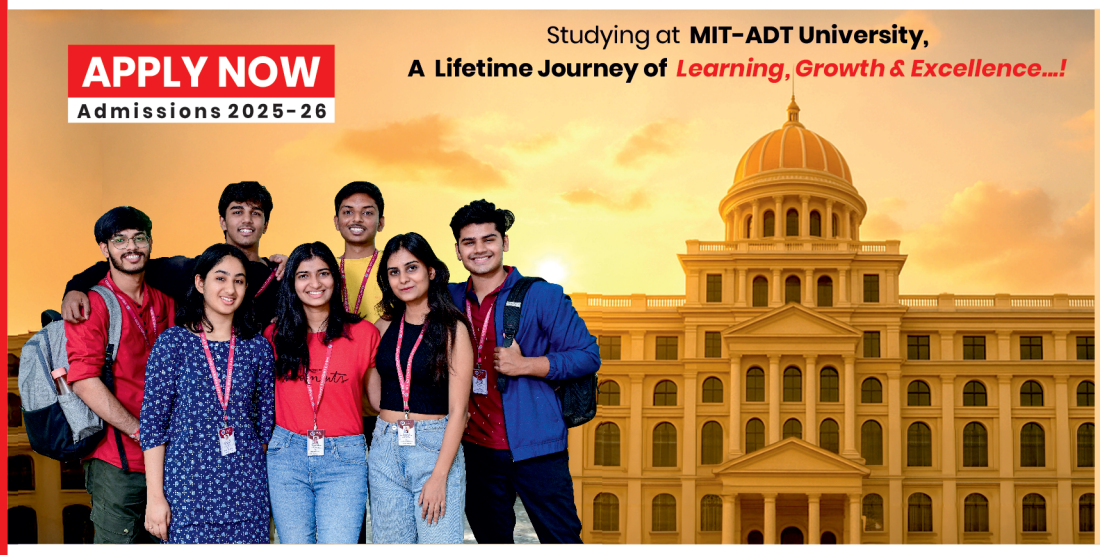
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The brochure containing details of plots, procedure, terms and conditions of e-Auction is available on our website **www.greaternoidaauthority.in** and the web portal **https://gnida.etender.sbi**

It will be the sole responsibility of the bidder/participant to obtain a compatible computer terminal with Internet connection to enable him/her to participate in the e-bidding process for any reasons thereof.

Option to choose Dynamic/Single Bidding: Dynamic Bidding offers to pay one EMD and be eligible for all plots whose EMD requirements is below/equal to the applied plot EMD.

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Commercial Plots - 2 FAR

S. No.	Plot No.	Sector	Area of Plot (sq.mtr)	Total Reserve Price of Plot (₹)
1	C-02	ETA-1	7455	50,23,84,995/-
2	CS-16	GAMMA-2	2782	19,45,50,824/-
3	SLC-6C	KP-V	22366	1,72,05,04,550/-
4	LS-03	BETA-II	2558.462	17,89,18,365/-
5	LS-8	SECTOR-36	2261	15,52,42,521/-
6	CS-31	SECTOR-36	1500	10,29,91,500/-
7	CS-32	SECTOR-36	1600	10,98,57,600/-
8	CS-33	SECTOR-37	2265	15,55,17,165/-
9	CS-34	SECTOR-37	2360	16,20,39,960/-
10	CS-35	SECTOR-37	2335	16,03,23,435/-
11	SLC-1	ZETA-1	14837	1,03,75,81,084/-
12	SLC-2	ZETA-1	6814.2	47,65,30,634/-

Commercial Plots - 4 FAR

S. No.	Plot No.	Sector	Area of Plot (sq.mtr)	Total Reserve Price of Plot (₹)
1	C-8	SECTOR-3	10000	1,04,89,90,000/-
2	C-9	SECTOR-3	10000	1,04,89,90,000/-
3	C-10	SECTOR-3	10000	1,04,89,90,000/-
4	C-11	SECTOR-3	10000	1,04,89,90,000/-
5	C-12	SECTOR-3	8730	91,57,68,270/-
6	C-1	SECTOR-10	9250	97,03,15,750/-
7	C-06A	SECTOR-10	4925	51,66,27,575/-
8	C-8	SECTOR-12	10400	1,09,09,49,600/-
9	C-11	SECTOR-12	10400	1,09,09,49,600/-
10	C-12	SECTOR-12	10400	1,09,09,49,600/-
11	MPC-1	Ecotech-1, Extension	17157	1,52,70,58,785/-
12	MPC-2	Ecotech-1, Extension	10394	92,51,17,970/-
13	MPC-3	Ecotech-1, Extension	12420	1,10,54,42,100/-
14	MPC-4	Ecotech-1, Extension	15000	1,33,50,75,000/-
15	MPC-5	Ecotech-1, Extension	18820	1,67,50,74,100/-
16	MPC-6	Ecotech-1, Extension	15000	1,33,50,75,000/-
17	MPC-7	Ecotech-1, Extension	20000	1,78,01,00,000/-
18	MPC-8	Ecotech-1, Extension	20000	1,78,01,00,000/-
19	MPC-9	Ecotech-1, Extension	8880	79,03,64,400/-
20	C-4	ECOTECH-12	20000	1,87,42,00,000/-
21	C-5	ECOTECH-12	20000	1,87,42,00,000/-
22	C-6	ECOTECH-12	20000	1,87,42,00,000/-
23	C-7	ECOTECH-12	20000	1,87,42,00,000/-
24	C-8	ECOTECH-12	23023	2,15,74,85,330/-
25	SLC-8/G/7	DELTA-II	2313.47	24,26,80,690/-

Brochure download & Registration Start Date & Time
13.11.2025 I 3 PM

Registration End Date & Time
05.12.2025 I 5 PM

Last Date of Registration EMD, Processing Fee Deposit
09.12.2025 I 5 PM

Last Date of Final Submission of Documents
12.12.2025 I 5 PM

E-Auction Date & Time
To be notified separately

For corrigendum/addendum, please refer to website www.greaternoidaauthority.in

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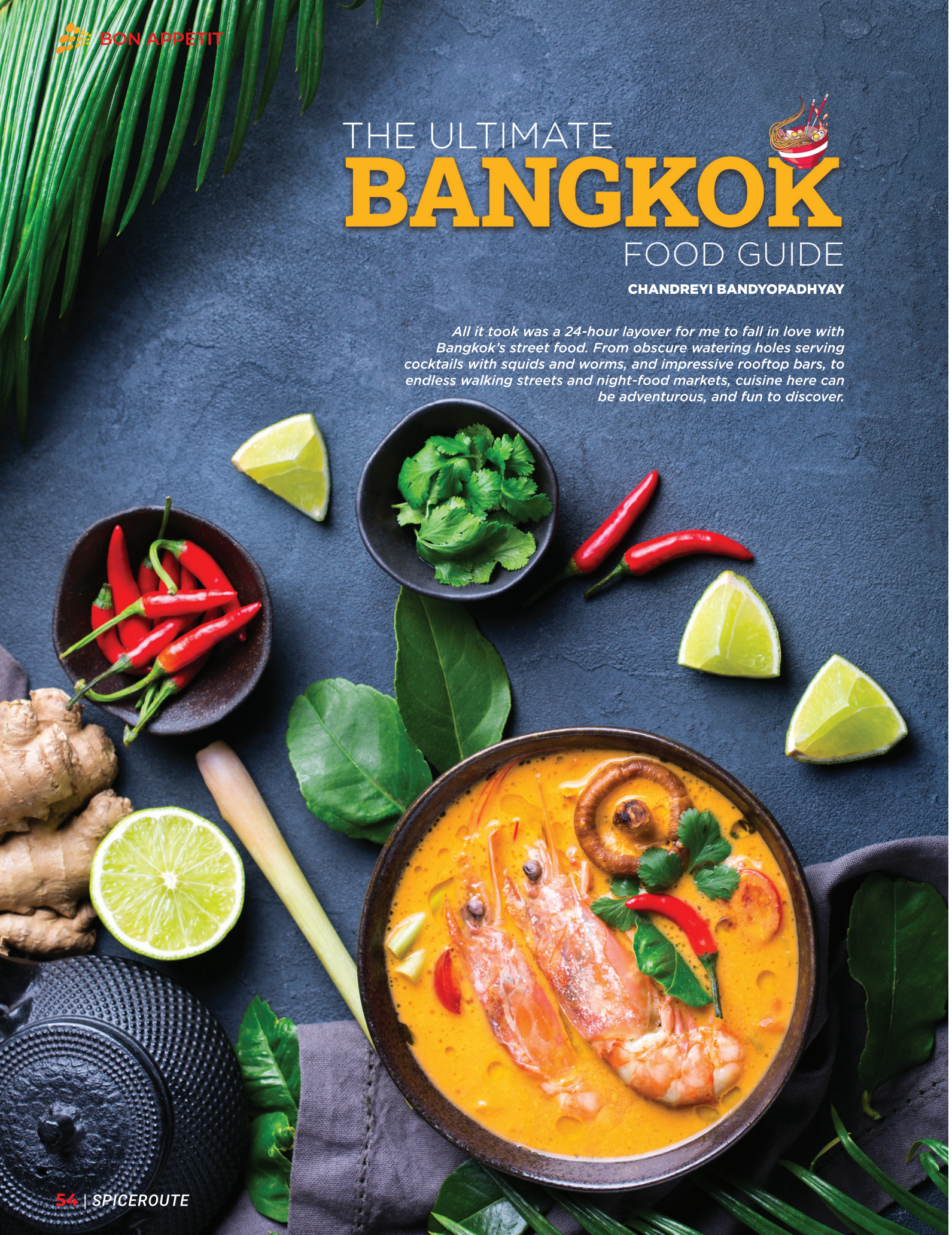
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THE ULTIMATE BANGKOK FOOD GUIDE

CHANDREYI BANDYOPADHYAY

All it took was a 24-hour layover for me to fall in love with Bangkok's street food. From obscure watering holes serving cocktails with squids and worms, and impressive rooftop bars, to endless walking streets and night-food markets, cuisine here can be adventurous, and fun to discover.



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While one is bound to spend quite some time shopping, the great food offerings in Bangkok are bound to keep everyone satiated. Thai fare is layered with nuances that shift as you travel the country, but Bangkok presents a bold and beautiful blend of cultures, along with tourist-friendly hotspots.

Michelin Eateries

Janhom: Aunty Paew has been crafting bold southern Thai dishes for two decades, her daily menus based on market-fresh ingredients. Aunty's handmade curry pastes elevate specialities like Kaeng Tai Pla fish curry and wok-tossed Sataw ('stink' beans) with shrimp paste. Her turmeric-crusted fried frog is a standout.

Lucky Seafood: This hidden treasure specialises in ocean-fresh catches cooked with authentic Thai seasonings and homemade pastes. Among must-try dishes is the wok-fried crab with Thai chilis, and the mild stir-fried squid with curry powder. Advance reservations recommended.

No Name Noodle: Limited seating here but diners will be rewarded with exceptional Ramen featuring 30+ ingredients in signature Shio and Shoyu Tsuke varieties. Seasonal offerings incorporate triple-fermented Shoyu blend for a deep umami palate.

Thai Tham: A century-old family establishment renowned for organ-meat dishes. Patriarch Sudjit Suranan, now in his eighties, prepares pig-brain stew daily. The Chinese liver sausage appetiser deserves equal attention.

Urai Braised Goose: Six generations have perfected this family's aromatic spice-braised goose recipe. The simple two-dish menu offers various portions of succulent meat with delicate skin. Special intestine preparations available twice weekly.

Don't miss Thipsamai, Bangkok's legendary Pad Thai institution that evolved from its boat-vendor beginnings in 1939 to become the city's most famous noodle destination. Also known as 'Ghost Gate Pad Thai', this iconic Mahachai Road restaurant uses sun-dried Sen Chan noodles from Chanthaburi province, and homemade prawn oil. The flagship location earned Michelin Bib Gourmand recognition in 2024, drawing long queues for their exceptional—and authentic—Pad Thai, which many consider Thailand's finest.

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Best of the Street

Bangkok's vibrant street-food scene comes alive after sundown. Jodd Fairs Ratchada leads the pack with over 1,500 stalls near MRT Thailand Cultural Center, operating between 5 pm-12 am daily. Talad Rot Fai Srinakarin, or Train Night Market, at Srinakarin Soi 51 behind Seacon Square, guarantees the biggest buzz on weekends, incorporating colourful neon lights and live music alongside a diversity of street



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food. Chatuchak Weekend Market, one of the world's largest, runs Wednesday to Sunday, the classic Coco JJ coconut ice cream (50 THB) its signature treat.

Wang Lang Market delivers an authentic local experience, its 300+ metres of food vendors—stretching through the alleyways off Phran Nok Road—offering every type of Thai cuisine. Meanwhile, Asiatique the Riverfront presents an upscale riverside dining vibe along the Chao Phraya River, combining shopping-mall convenience with a night-market feel.

Notable mentions: Saphan Phut Night Bazaar for late-night budget grub and people-watching, plus Sukhumvit's Nana and On Nut neighbourhoods for street nosh in the entertainment district. These markets represent Bangkok's best combination of local produce, authentic flavours, and diverse culinary options, one that cements the city's global reputation for hawker fare.

Setting the Bar High

F*nkytown: Promising great cocktails and quality food, this hidden yet creative disco-themed bar above Sarnies (a café in Sukhumvit 37) boasts funky cocktails and an alfresco rooftop area.



SIN: Bangkok's most exclusive rooftop bar comes with a cosy setting embracing unique cocktails, awe-inspiring views, and spirited DJs. It is located on the 27th floor of the Avani+ Riverside Bangkok Hotel, overlooking the Chao Phraya.

LUZ: Situated on the 33rd floor of INNSiDE by Melia Bangkok Sukhumvit Hotel, this stunning rooftop tapas bar headed by Chef Laia Ferrer from Barcelona pairs fantastic vistas of the Bangkok skyline with superb contemporary Spanish cuisine. With those views, expect an incomparable poolside ambience.

BKK Social Club: Award-winning cocktail bar at Four Seasons with bespoke cocktails, craft spirits, and fine cigars, served in a stylish, social setting. Ranked No. 19 in Asia's 50 Best Bars 2025 list.



Tax Bar: Located in Yaowarat, the lively hub of Bangkok's Chinatown, Tax is the brainchild of an experimental group known for pushing boundaries with quirky bar concepts (it has five such properties around Soi Nana). Try their latest 'Insect' menu for a twisted cocktail experience!

G.O.D.: Latest from the iconoclastic Experimental Cocktail Club, this bar with its coloured glass windows pushes creative boundaries in the Chinatown area. A popular dancing spot, G.O.D. mixes highly complex and innovative cocktails.

Opium: A gem spread across two floors above Yaowarat's busiest road, Opium stirs up surreal cocktails in an intimate yet bustling atmosphere redolent of the building's 'den' days. Its speakeasy-style entry can be found within Restaurant POTONG, a fine-dining space ●



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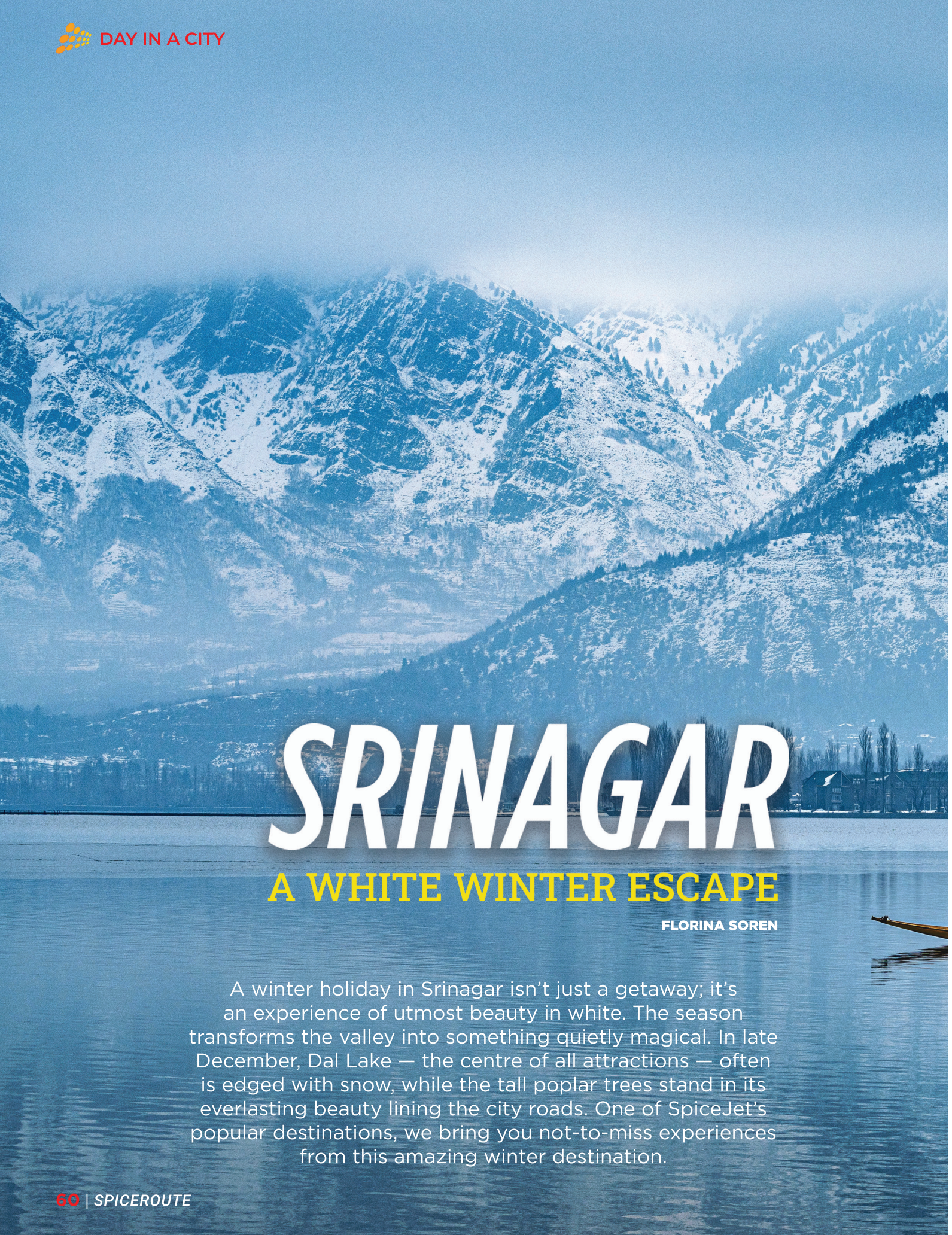
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SRINAGAR

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FLORINA SOREN

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9:00 AM

SHIKARA RIDE ON DAL LAKE

After breakfast, board a *shikara* for a languid cruise across the iconic Dal Lake. Winter lends an added layer of magic to the lake, the floating gardens laced with crystals of frost. Here you don't go to the shop, sellers come to you with dry fruits, saffron (the world's most expensive spice), and handicrafts. As you float by you also find the only floating post office and floating ATM in India, giving the place a unique charm. This ride is one of Srinagar's most immersive experiences, offering a peek into life being lived on water.

12:00 PM

KASHIMIRI DAWAT

Have lunch at a lakeside restaurant or a quaint café near Nishat Bagh around noon. Warm yourself with a soulful Wazwan feast of Rogan Josh, Yakhni, Dum Aloo Rista, and more. For a delightful meal, head to Stream



Restaurant, known for its serene ambience and flavourful Kashmiri and North Indian offerings. Mughal Darbar is a popular choice for authentic local cuisine, while Ahdoos, one of Srinagar's most iconic restaurants, serves rich Kashmiri classics in a warm, welcoming setting ideal for a hearty winter lunch.

1:30 PM

GARDENS GALORE

After lunch, head to the Mughal Gardens, beginning with Nishat Bagh, or 'Garden of Joy.' Built in 1633 by Asif Khan, the elder brother of Empress Nur Jahan, this terraced garden sits on the eastern shore of Dal Lake. Its twelve terraces symbolise the signs of the zodiac and feature beautifully arranged fountains and water channels descending from the hilltop. A short drive away lies Shalimar Bagh, the 'Abode of Love,' offering a peaceful walk through history, architecture, and lush natural beauty.

4:00 PM

SHANKARACHARYA HILL

Later in the afternoon, head to Shankaracharya Hill for sweeping views of Srinagar wrapped in winter hues. At the top sits the ancient Shankaracharya Temple, a tranquil stop even if you're visiting mainly for the panoramas. The temple is about 11 km from the city centre, a 25-minute taxi ride. Vehicles go only up to the foothills, after which you must climb the 200+ steps, a 30-minute uphill trek. The peaceful surroundings, crisp air, and breathtaking skyline make the ascent worth it, especially in winter, when everything feels quieter and more rejuvenating.

7:00 PM

SHOPPING AT POLO VIEW MARKET

In the evening, proceed to Polo View Market, the pulsating shopping street of Srinagar. Filled with handicrafts stores and boutiques, it is an ideal place for shopping for pashmina shawls, papier-mâché art, *pherans,* wooden crafts, and aromatic Kashmiri spices. Do not forget to pick up woollen wears, saffron, and dry fruits. The illuminated market streets add festive charm to the winter night.

9:00 PM

DINNER AT LAL CHOWK

End the day at Lal Chowk, Srinagar's historic city centre, which has stood the test of time. The Ghanta Ghar or clock tower around 1980 is one of Lal Chowk's best-known monuments. While you can do some last-minute shopping here, this is also the perfect place to end your Srinagar trip with a Wazwan feast. Lal Chowk has many iconic restaurants including Wah Kabab, Little Persia, and Kake Di Hatti for a vegetarian spread, and the refreshing 14th Avenue Cafe & Grill — the choices are plenty. Soak in the magical spirit of Kashmir, hum a few vintage tunes like *Kashmir ki kali hun mai,* and spend an evening enjoying the picturesque views that Srinagar has to offer at every corner ●



ADVENTURE IN GULMARG

If you are in Srinagar in winters, you can't miss Gulmarg. Just about 50 kms away, Gulmarg is one of the world's highest skiing arenas where the soft, downy snow provides the perfect trail for skiers.

Nestled in the lofty ranges of Pir Panjal, Gulmarg offers unlimited snow adventures right from skiing to snowboarding. The 7.5 km stretch is one of the most scenic slopes to crisscross in the midst of tall pine trees.

The entire ski stretch is divided into two parts and avid skiers can skim down the slopes based on their skills — from the wide powdery slopes for beginners to a 16.5 km trail for intermediate difficulty level to the 6 km slope meant for professionals.



With proper avalanche patrol and dedicated personnel for forecasting weather conditions, the slopes of Gulmarg glisten from January to March, making it truly the best adventure destination in India.

Top Left and Bottom
A typical Kashmiri Wazwan spread

Nishat Bagh, one of Srinagar's many pretty garden spaces

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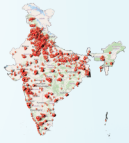
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CHRISTMAS BAKES

Christmas comes with its own razzmatazz – choir singing eulogy for the First Noel, the glistening Christmas tree, and not to miss the cakes and the bakes. We bring you easy-to-make Christmas delicacies by renowned chefs, to make this festive season a gourmet special.

Avocado and Lime Christmas Cake

by World Avocado Organisation

Bright, creamy, and refreshingly festive, this no-bake cake blends zesty lime, smooth avocado, and a buttery biscuit base for a show-stopping holiday treat. Light, luscious, and full of cheer!

INGREDIENTS

- 300g cream cheese
- 300ml liquid cream
- 2 avocados
- 2 limes
- 200g sugar
- 3 teaspoons gelatine powder
- 250g biscuits
- 100g butter
- Topping options
- Rosemary sprigs
- Redcurrants
- Christmas sprinkles



METHOD

1. Crush the biscuits, add the melted butter and mix.
2. Cover the base of the mould with the biscuit dough.
3. Hydrate the gelatine in water and set aside.
4. Grate the limes and squeeze.
5. Peel the avocados and scoop out the flesh.
6. Mix the cream cheese and sugar until creamy.
7. Add the avocado, lime juice, and lime zest and beat until smooth.
8. Heat the gelatine in the microwave until dissolved.
9. Add the cream and gelatine to the cream cheese and mix until well blended.
10. Pour over the biscuit base.
11. Place in the fridge for a few hours until firm.
12. Remove from the mould and decorate to taste.

Christmas Plum Cake

by Chef Parth Gupta, Founder, Firenze Gelateria & Caffè

A tradtional must-have at every christian home, the plum cake is an emotion.

INGREDIENTS

For fruit soaking (1–2 weeks before):

- 1 cup black raisins
- ½ cup golden raisins
- ½ cup dried cranberries
- ¼ cup chopped dates
- ¼ cup chopped figs
- ¼ cup tutti-frutti
- ¼ cup candied orange peel (optional)
- ¾ cup orange juice (or apple juice)
- 2–3 tbsp rum essence or brandy essence (optional)



For Cake Batter

- 1½ cups all-purpose flour
- 1 tsp baking powder
- ½ tsp baking soda
- 1 tsp cinnamon powder
- ½ tsp nutmeg powder
- ½ tsp clove powder
- ½ tsp ginger powder
- Pinch of salt
- ½ cup melted butter or oil
- 1 cup curd (whisked)
- ¾ cup brown sugar
- ¼ cup caramel syrup
- 1 tsp vanilla extract
- 1 tbsp lemon juice
- ¼ cup almonds, chopped
- ¼ cup cashews, chopped
- ¼ cup walnuts, chopped

METHOD

Soak all the chopped fruits in warm orange juice along with rum or brandy essence and refrigerate for 1–2 weeks, stirring every few days. When ready to bake, drain the fruits and coat them lightly with a little flour. In a bowl, whisk together melted butter, brown sugar, curd, caramel syrup, vanilla extract, and lemon juice. Sieve in the flour, baking powder, baking soda, salt, and all the spices, and fold gently. Add the soaked fruits and chopped nuts, adjusting consistency with a little leftover soaking liquid if needed.

Preheat the oven to 160–170°C, line an 8-inch round tin, pour the batter, and bake for 55–70 minutes until a toothpick inserted comes out clean. Allow the cake to cool completely, then wrap it in butter paper and foil, resting it for at least 24 hours before slicing for best flavour.

BLUEBERRY STRUDEL

Ikigai by Café Delhi Heights

A crisp, golden puff pastry filled with a bright mix of blueberries, lemon, and vanilla. The braided pastry bakes into flaky layers surrounding the juicy, tangy-sweet filling. Finished with a touch of sugar, this elegant strudel is light, fruity, and perfect for brunch, tea, or festive menus.



INGREDIENTS

- 2 cups blueberries
- ¼ cup sugar
- 1 tbsp lemon juice
- 1 tsp lemon zest
- 1½ tbsp cornflour
- ½ tsp vanilla
- Puff pastry sheet
- 1 egg (for egg wash)

METHOD

1. Mix blueberries with sugar, lemon juice, lemon zest, vanilla, and cornflour.
2. Roll out the puff pastry and place the filling in the centre.
3. Cut side strips and braid them over the filling.
4. Brush with egg wash.
5. Bake at 200°C for 25–30 minutes until golden.

Cool, slice, and dust with powdered sugar.

CHOCOLATE AND PISTACHIO BARS

On Behalf of American Pistachio Growers by Shivesh Bhatia

Velvety and crunchy, these can be had as a dessert or filling snack.

INGREDIENTS

- 15 dates, deseeded
- Hot water, for soaking dates
- 1 cup oats
- 1 cup pistachios
- 3 tbsp cocoa powder
- 2 tbsp water
- 1 cup (175g) dark chocolate, melted
- 1 tbsp oil

INSTRUCTIONS

1. In a bowl, add the dates and soak them in hot water for 15-20 minutes
2. Take a blender jar, add oats and pistachios. Blend it together until a coarse texture is achieved. Now, add soaked dates, cocoa powder, and water in this mixture and blend again until it's nicely combined.
3. Take small portions of the mixture and press them in sections of a rectangular silicone tray.
4. Ensure that you press the mixture firmly into each section, shaping it to fit the mould.



5. Place the silicone mould in the refrigerator and let it chill for at least 30 minutes, or until the mixture sets and holds its shape.
6. Meanwhile, melt the dark chocolate and oil together in the microwave.
7. Once set, carefully remove the bars from the silicone mould and dip them in melted dark chocolate.
8. Garnish with silver leaf and pistachio halves



"INDIA NOW READY TO DOMINATE WORLD CRICKET"

FLORINA SOREN

Every athlete seeks to reach the pinnacle of their sport, and India's women have done just that, with their emotional win over South Africa in the ICC Women's Cricket World Cup final. Victorious skipper **Harmanpreet Kaur** takes us through that life-changing day, and what the future holds for her and her team-mates.

At what point in the final did you realise that you can actually be the World Cup champions?

Our score of 298 was a decent one, so when the game entered the final overs and our bowlers held their nerve, I felt the shift. Every ball built my inner belief. The energy was electric, it was completely surreal. I knew we were close to creating history after a long, long wait.

When the Indian team scored 298, were you confident of victory? Were there any moments of doubt?

Since we batted first, we were able to make a good score. It was decent enough to give the South African team a good chase. It was a strong total but finals test you and test each player in every which way. So, it was an examination of our skills, stamina, and above all our mindset. I should admit, however, that a few overs in between did bring moments of doubt, but I also

knew we would make it. The team's trust in each other stayed solid. We believed in our collective efforts till the last ball.

The final catch, when you ran back and took the ball in your hands—what was that feeling like?

We just had to take that final wicket and the championship, which we have been eying for so many years, would be ours. When the ball was in my hands, I could feel time freeze. The noise in the stadium, the cheers of team-mates, everything disappeared for a second. When the ball settled in my hands, it felt magical. It was the moment everything came together.

In all the joy of the occasion and feelings of fulfilment, is there any one memory from the final match that stands out?

The sight of all my team-mates running towards me after the last wicket, and the feeling of that moment, is unforgettable. Their joy said everything. It was pure emotion. That moment will be etched in my memory forever. Each member of my team played wonderfully well, putting their best foot forward at all times.

When did you first represent India? From Moga to leading the women's team to its first historic win, take us back, and through your journey...

I debuted for India way back in 2009. From the small village ground in Moga, Punjab, to world arenas, it's been a path of grit and determination, tears and smiles. Every struggle shaped me. Leading India to this win is a dream come true.

What does winning the World Cup mean to you and your family?

It means everything. My family has supported me endlessly throughout my cricket journey. Their pride makes the victory richer and more special for me. This win is as much theirs as mine.

Where does Harmanpreet Kaur go from here? How do you see your path ahead, both as a captain and also as a sportsperson?

Professionally, I want to keep growing as a leader and player. I have come thus far with pure grit and determination, so from here I want to inspire the next generation to come forward, love their sports, and keep trying. There's a lot more to achieve. The journey continues.

The quality of India's cricket in the tournament was almost Australia-like—with such great talents, do you think India can dominate world cricket?

Absolutely! The talent and discipline in our Indian team is remarkable. Though this has been our biggest win, we have played great cricket for so many years. Our mindset is also evolving to take on major challenges. India is ready to dominate world cricket for sure.

First holiday after the win:
A peaceful mountain getaway

Favourite city:
Melbourne

Aloo Paratha or Vada Pav?
I'm from Punjab, so Aloo Paratha any day!

Leisure time:
Music, rest, and family time

One thing you miss about Punjab:
Homemade food and the warmth of my family

Off the field, who is Harmanpreet? How often do you get a chance to visit your home town?

There are no layers as far as my personality is concerned. I'm a simple and grounded person, and still very close to my roots. Punjab keeps me connected to who I am. I visit whenever I get time. Home always recharges me. And I will remain the same always.

Last but not least, what is your goal for 2026?

Yes, the Indian women's cricket team ended 2025 with a bang, and now, we will all try to push our limits further. I too will focus on achieving more in 2026. My goal will be to stay consistent as a leader and create new milestones with my team ●



Photos @ ICC



My Town

In our series, we travel to various Indian destinations with a SpiceJet family member. This time, Abhijit takes us around his home town, Agartala.



MR. ABHIJIT CHAKRABORTY
SENIOR CABIN CREW

Where is your hometown, and what makes it so special?

Let's take you all to Agartala, the capital city of Tripura, surrounded by lush-green hills and known for its rich culture. What makes it so special is its many-layered history, dating back to the early 1500s. Agartala was the capital of the erstwhile princely state of Tripura, ruled by the Manikya dynasty for over 500 years until it was merged with India in 1949. The state as well as Agartala boasts a rich heritage, and are known for their handloom and handicraft products, especially those of cane and bamboo.

The one thing that keeps on bringing you back again and again...

The town's serene atmosphere, warm hospitality, and mouthwatering local cuisine. The spirit of unity and togetherness is truly reflected in the way the Bengali and Tripuri communities come together to celebrate each other's festivals, such as Durga Puja, Garia Puja, Kali Puja, and Poila Boishakh. And Agartala's culinary scene is a fusion of Bengali, Tripuri, and other north-eastern flavours, which will leave you craving for more!



Which is the perfect hangout spot in Agartala?

Rabindra Kanan is a tranquil park dedicated to Rabindranath Tagore, ideal for a relaxing evening stroll. Meanwhile at Heritage Park you will find miniature



replicas of Tripura's landmark buildings, alongside its tribal and non-tribal heritage—all enclosed amidst a verdant canopy—bring to life the state's cultural history.

Name one restaurant you would recommend to a visitor, and a can't-miss delicacy on the menu...

Mairang is known for its authentic Tripuri preparations, with a focus on local ingredients and traditional cooking methods. Hornbill Agartala presents authentic Naga fare—you can't not sample their Pork Ribs, Smoked Pork with Anishi, and thalis (Smoked Pork with Axone, Pork with Bamboo Shoot). And Khunti Kadai is for lovers of classic Bengali cuisine, the countryside-style ambience and old-style seating here only adding to the experience.

What is the best season to visit Agartala and why?

Between October and March, when the weather is pleasant (15°C to 25°C) and perfect for sightseeing.

Which must-visit places would you recommend back home?

Ujjayanta Palace is a must-see, as much for its architectural beauty as the history it holds within its walls. Built between 1899 and 1901 by Maharaja Radha Kishore Manikya, the palace features a mix of Mughal, Hindu, and indigenous styles, and is set amid beautiful Mughal-style gardens with artificial ponds. A former royal residence in Agartala, it now serves as the Tripura State Museum (incidentally, the name Ujjayanta was given by Rabindranath Tagore). Not too far out of Agartala is Sepahijala Wildlife Sanctuary, a haven for nature lovers and wildlife enthusiasts, bursting with a diversity of flora and fauna—including elephants and butterflies who call it home—alongside a zoo, botanical garden, and the not-to-be-missed Clouded Leopard National Park, a sanctuary within a sanctuary ●

PLACES FOR A QUICK DAY TRIP NEARBY...

Unakoti: Famous for its massive rock-cut sculptures of Hindu deities. Around 170km from Agartala, this temple complex is named after a local legend in which it is said that a sculptor fell one short of a koti (crore) when carving the figures. It embraces some of the largest bas-reliefs in India—including a 30ft high Shiva head known as Unakotiswara Kal Bhairava—and is also a popular pilgrimage site, especially during the Maha Shivaratri festival.

Tripura Sundari Temple: Popularly known as Matabari, this is one of the 51 Shaktipeeths in India. Celebrated for its unique architecture, which blends the Ek-Ratna Bengali and Southeast Asian pagoda styles, it is



dedicated to the goddess Tripura Sundari, and is a major pilgrimage site attracting devotees from all over the country. Indeed, the hillock on which the main temple is located resembles the hump of a tortoise, a species that Hindus regard as auspicious.

Chobi Mura: Also known as Chabimura, this site on the steep banks of the Gomati River is renowned for its rock carvings. The name is derived from Bangla: chobi meaning picture and mura meaning hills. The large carvings of ancient Hindu deities date back to the 15th and 16th centuries; key among them are Shiva, Vishnu, and a prominent 20ft high statue of Goddess Durga as Mahishasurmardini.



VIJAY DIWAS

Every year on 16 December, India observes Vijay Diwas, a remembrance that marks one of the most remarkable military victories in modern history. It commemorates the 1971 Indo-Pak War, a 13-day conflict that not only reshaped the map of South Asia but also gave birth to a new nation, Bangladesh.



The Prelude to War: Humanitarian Crisis in East Pakistan

The roots of the 1971 war trace back to the political turmoil and violence in East Pakistan (now Bangladesh). Following the 1970 general elections, the Awami League, led by Sheikh Mujibur Rahman, won a majority but was denied power by the West Pakistani regime. This sparked massive protests and a brutal military crackdown, Operation Searchlight, launched on ***25th March 1971,*** resulting in atrocities and the exodus of nearly 10 million refugees into India.

As tensions escalated, and with India supporting East Pakistan, Islamabad initiated airstrikes on Indian airbases on ***3rd December 1971,*** officially triggering the war.



The 13-Day War and the Path to Victory

The Indo-Pak war of 1971 remains one of the shortest and most decisive wars in history, lasting just 13 days, from 3rd December to 16th December 1971.

India's armed forces launched coordinated operations on both eastern and western fronts. The Indian Army, Air Force, and Navy, in collaboration with the Mukti Bahini (Bangladeshi freedom fighters), achieved rapid advances in East Pakistan. Key military milestones included:

- The capture of major towns like **Jessore, Khulna, and Sylhet** within a week.
- **Strategic air superiority** established by the Indian Air Force by the fifth day of the war.
- **Naval blockades** that cut off Pakistan's supply routes in the Bay of Bengal.
- By 14th December 1971, Indian troops **surrounded Dhaka**, leading to the inevitable collapse of the Pakistani command structure.

The Historic Surrender

On 16th December 1971, at 4:31 PM, Lieutenant General A. A. K. Niazi, commander of Pakistan's Eastern Command, signed the Instrument of Surrender before

Lieutenant General Jagjit Singh Aurora, representing the Indian and Bangladeshi forces.

This surrender was the largest since World War II, with nearly **93,000** Pakistani soldiers laying down arms. The event officially marked India's victory and the birth of Bangladesh as an independent nation.



Creation of Bangladesh

The war resulted in the disintegration of Pakistan and the creation of Bangladesh on

16th December 1971,

altering the political and geographical landscape of the Indian subcontinent. India's role earned global recognition for upholding human rights and democracy.

Commemorating Vijay Diwas

Every year, India pays homage to its martyrs and veterans through solemn ceremonies and celebrations:

- **Wreath-laying** at the National War Memorial and Amar Jawan Jyoti in New Delhi.
- **Military parades, cultural programs, and patriotic performances** across the country.
- The Prime Minister, Defence Minister, and military chiefs lead **tributes to the heroes of 1971.**



Bangladesh also celebrates the same day as its Victory Day, reinforcing the strong ties of friendship and shared history between the two nations.



Photo by **Abhishek Dhingra**
(Delhi - Mumbai)



Photo by **Raaj Samriya**
(Delhi - Kolkata)



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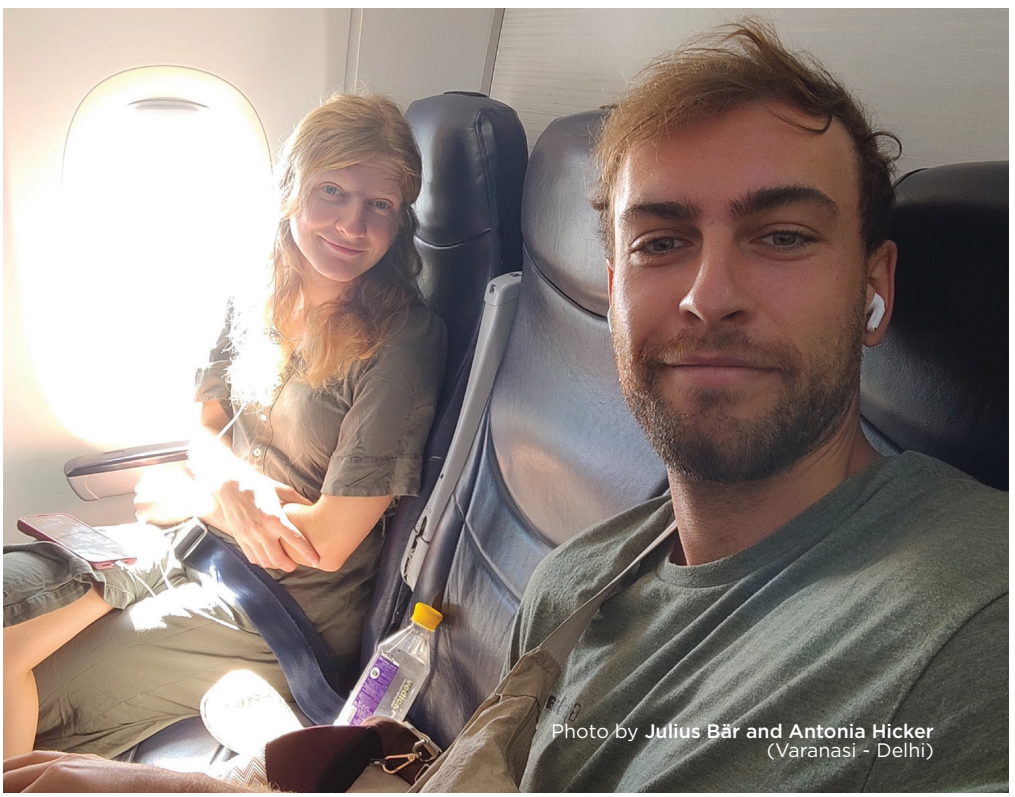


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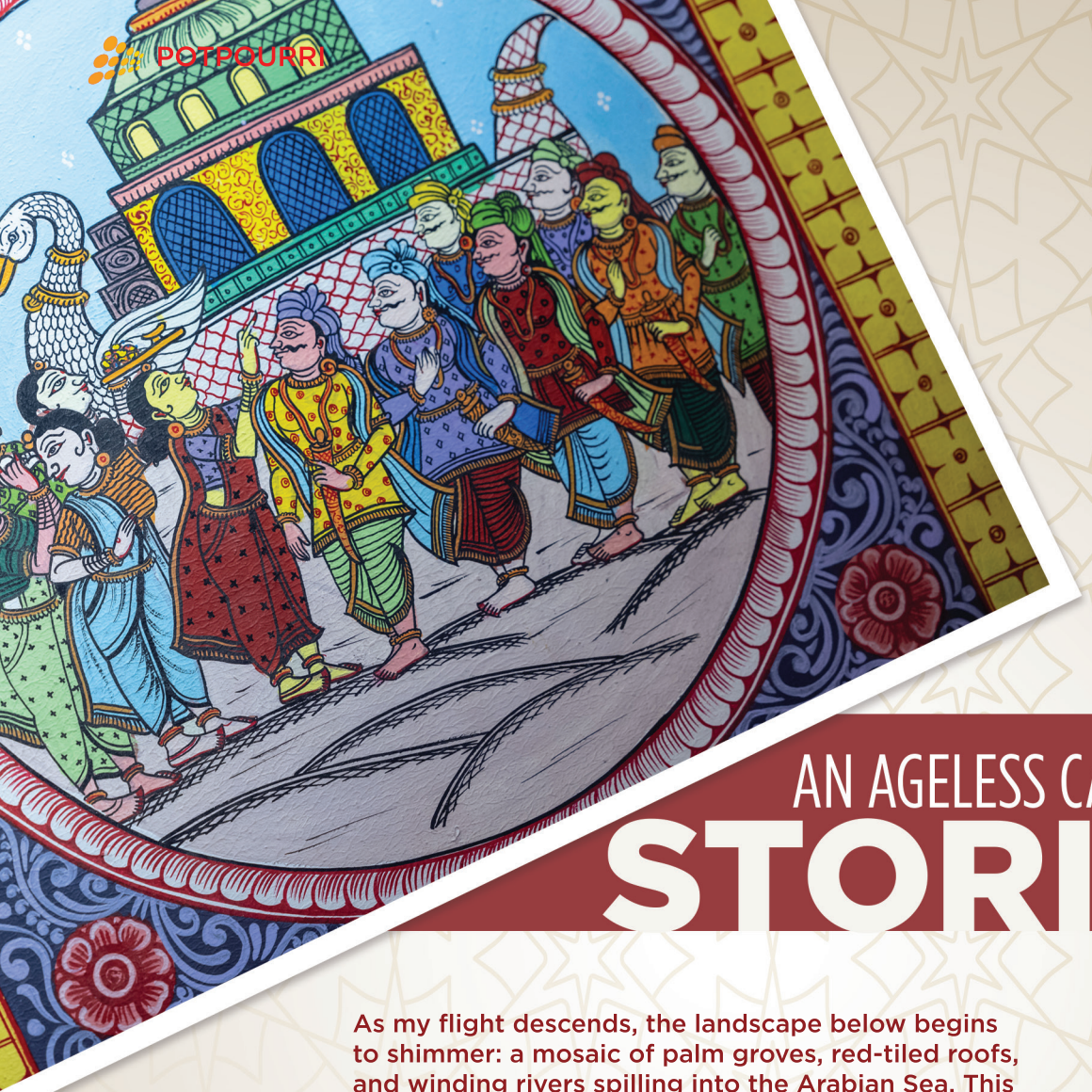
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AN AGELESS CANVAS OF STORIES

KALPANA SUNDER

As my flight descends, the landscape below begins to shimmer: a mosaic of palm groves, red-tiled roofs, and winding rivers spilling into the Arabian Sea. This is Konkan, a region not only known for its beaches and seafood, but also for something far more timeless—its tribal art of storytelling through paint and puppets.

A short drive from the heritage town of Sawantwadi, in villages like Pinguli, an extraordinary folk art called Chitrakathi, meaning 'picture storytelling', is still alive. Here, members of the Thakar community have for centuries painted scenes from the Ramayana and Mahabharata on handmade paper, their vibrant brushstrokes bringing the characters to life.

The word Chitrakathi comes from two Sanskrit roots: *chitra* meaning picture, and *katha* meaning story. But Chitrakathi is more than just painting. It's performance, a blend of narration, song, music, and puppetry. Each enactment is staged using a bundle of hand-painted illustrations which draw on local folklore and the epics.

Generations ago, the Thakars, an Adivasi tribe of the Sawantwadi-Sindhudurg region, would trek from village to village with rolls of painted panels and handcrafted puppets, reciting episodes from the Ramayana and Mahabharata to local audiences who had little access to books or any performing art. Each show was an immersive mix of art, music, rhythm and myth, a travelling cinema of its time.

Their paintings—once made on leaves or handmade paper, using natural dyes derived from seeds and leaves—are bold and colourful, marked by sharp outlines and expressive figures. The puppets, known as Kalasutri Bahulya, are carved from sheesham wood, dressed up in vivid clothes and jewellery, and controlled by strings, giving movement to gods and



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मुख्यमंत्री, झारखण्ड

सूचना एवं जनसंपर्क विभाग, झारखण्ड सरकार



goddesses, to demons, heroes and kings. Together, these crafts nourished a hallowed oral tradition that blended entertainment with moral lessons and community bonding.

The Thakars also received the patronage of Shivaji Maharaj, who gave them land. And besides being asked to perform in temples and at local festivals, these artistes were often used as spies by kings as they interacted with the locals.

Embracing the Magic

Modern life may have quieted the village storytellers but in Sindhudurg, a few passionate voices are keeping the spirit of Chitrakathi alive, among them a rather unexpected partner: Coco Shambhala, a boutique resort near Bhogwe Beach.

At first glance, Coco Shambhala presents a coastal hideaway of luxury villas framed by coconut palms and sea breeze. Yet, beyond its serene architecture and infinity pools lies a thoughtful and cultural heart. Here is where I watch my first Chitrakathi performance, the string puppets manipulated by a single puppeteer alongside which a small group plays music and sings, under a cashew tree with fairy lights. From the multi-headed Ravana to Ram breaking the bow, and the mouse that is Lord Ganesha's *vaahan,* the attention to detail is amazing.

Indeed, there's a quiet magic to watching Chitrakathi being presented, from the flicker of the oil lamps to the hum of the *tambura,* and the steady rhythm of a storyteller's voice. In those moments, aeons collapse into a single heartbeat of tradition.

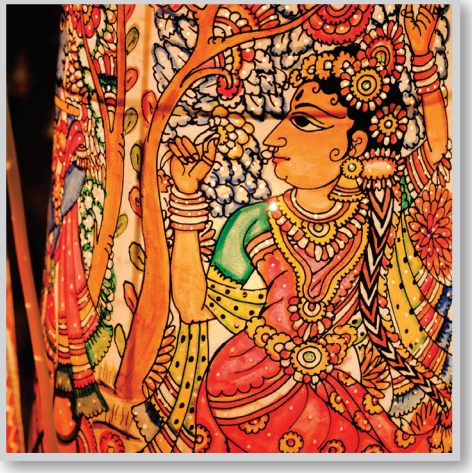
At Coco Shambhala, guests can attend painting workshops, guided by local artists like Chetan Gangavane, or watch intimate puppet shows under the stars. Each session is more than entertainment; it's a window into a living heritage. By creating a space where travellers can experience these age-old arts firsthand, the property is helping sustain the livelihoods of Thakar artisans and shining a light on their stories for new generations. In fact, to ensure that Chitrakathi continues to not only survive but also thrive, it is now being adapted and digitised to feature on cloth bags, bookmarks, mousepads, and medium-density fibreboards (MDFs), etc.

Relevance & Renewal

Sawantwadi's royal family, known for its patronage of the arts, supported the Thakars for generations. Even today, this influence can be felt and observed in the region's legacy of crafts, from lacquered toys to folk theatre. In Pinguli, where the Gangavane family converted a cowshed into the Thakar Adivasi Kala Aangan museum and art gallery, visitors and researchers can still see old puppets, musical instruments, ancient scroll paintings, and rare artefacts that have survived the passing of time.

Chetan Gangavane shares that his family has been practicing Chitrakathi for centuries, adding that his father Parshuram received a Padma Shri for his creative endeavours. Now, his focus is on reviving the art and taking it to cities across India. Yet, like many long-established crafts, Chitrakathi stands at a crossroads. It needs fresh audiences and new ways to stay relevant. Still, efforts by cultural institutions, art museums, and socially-conscious resorts like Coco Shambhala show that revival is possible when tradition meets opportunity.

For travellers who seek more than beaches and sunsets, Sawantwadi offers a cultural encounter unlike any other, where colour, craft and storytelling converge in an unforgettable journey, and where epics come to life through the dance of puppets ●



YALLA TV

YALLA PRODUCTIONS



YALLA TV & YALLA PRODUCTIONS

Yalla TV & Yalla Production Elevating Media and Film Across the UAE



REDEFINING THE MEDIA LANDSCAPE

At the heart of Dubai's vibrant media scene, Yalla TV has established itself as a leading powerhouse, delivering cutting-edge content across diverse industries. From exclusive celebrity interviews to in-depth conversations with top CEOs and influential global figures, Yalla TV offers viewers unprecedented access to the people shaping the world today. With its rich coverage of lifestyle, fashion, entertainment, and more, Yalla TV stands as more than just a media channel it is a bold voice of creativity, innovation, and cultural influence.

PRODUCTION EXCELLENCE AT YALLA

Beyond its extensive media coverage, Yalla Production delivers a comprehensive range of production services tailored to the evolving needs of modern businesses. From feature films and music videos to corporate productions and large scale event coverage, Yalla Production is committed to creating high-impact content that connects with audiences and clients alike. By blending creative vision with advanced technology, we ensure every project we undertake stands out in today's fast-paced digital landscape.

MESSAGE FROM THE CEO

At Yalla, our mission has always been to craft and showcase exceptional content that not only tells powerful stories but also creates meaningful connections with our audience. Through Yalla TV, we've had the honor of engaging with some of the world's brightest minds and most celebrated figures. With Yalla Production, we continue to push creative boundaries, delivering visuals designed to inspire, captivate, and entertain. The journey ahead is full of promise, and we look forward to bringing even more remarkable projects to our viewers and clients.

BARBIE NUKI LEZHAVA
CEO and Founder of Yalla TV & Yalla Productions

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DARBHANGA (DBR)

DELHI (DEL)

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GOA (GOX)

HYDERABAD (HYD)

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JAMMU (IXJ)

KOZHIKODE (CCJ)

KOLKATA (CCU)

KOCHI (COK)

KANDLA (IXY)

LEH (IXL)

MADURAI (IXM)

MUMBAI (BOM)

PATNA (PAT)

PHUKET (HKT)

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SpiceJet was a pioneer in India's UDAN scheme, launching regional flights in July 2017 and connecting remote regions like Porbandar, Kandla, Pakyong, Kishangarh, Lilabari, Jharsuguda, Jaisalmer, and Adampur. It also led India's first seaplane trials, inaugurated by Prime Minister Narendra Modi, reaffirming its commitment to serving unserved and underserved regions.

Domestic —

International —

India connects with SpiceJet.

Flight schedules are subject to regulatory approvals and changes.
Map not to scale, graphic representation only. Content as on **30th November, 2025.**

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Pride Hotels Limited has filed the Draft Red Herring Prospectus dated September 30, 2025 ("Draft Red Herring Prospectus") with RoC on September 30, 2025. The Draft Red Herring Prospectus is available on the website of SEBI at www.sebi.gov.in, as well as on the websites of the Stock Exchanges ie. BSE and NSE at www.bseindia.com and www.nseindia.com, respectively, on the website of the Company at www.pridehotel.com and the websites of the BRLMs i.e. Motilal Oswal Investment Advisors Limited and JM Financial Limited at www.motilaloswalgroup.com and www.jmfl.com, respectively. Any potential investors should note that investment in equity shares involves a high degree of risk and for details relating to such risk, see 'Risk Factors' on page 41 of the Draft Red Herring Prospectus.This advertisement does not constitute an invitation or offer of securities for sale in any jurisdiction, including India. The Equity Shares offered in the Offer have not been and will not be registered under the United States Securities Act of 1933, as amended ("U.S. Securities Act") or any state securities laws in the United States, and unless so registered, and may not be offered or sold within the United States, except pursuant to an exemption from, or in a transaction not subject to, the registration requirements of the U.S. Securities Act and applicable US State securities laws. Accordingly, the Equity Shares are being offered and sold outside the United States in "offshore transactions" as defined in and in reliance on Regulation S and the applicable laws of the jurisdictions where such offers and sales are made.

*Bagodara (Upcoming Luxe Brand) | *Including pipeline portfolio (As on date of DRHP)

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Vimal Jhajharia and Vikas Jhajharia (MBA from Australia) have delivered many lectures, conducted workshops, seminars and have widely travelled and provided consultancy on major projects already in operation without any changes or modifications. They are currently providing consultancy in the USA, UK, Australia, Canada, China, Hong Kong, Singapore, Thailand, South Africa, UAE, and South America, among others.

Both of them have been felicitated several times for their outstanding knowledge on Vastu & have also won several awards of national and international repute.



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Awarded TIMES OF INDIA
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Awarded by Kangana Ranaut
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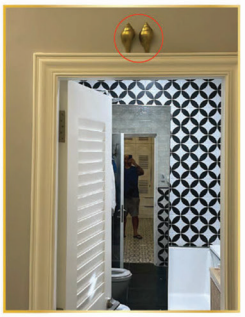
What exactly is your famous Vastu Shankha Yantra and how cost effective is it?

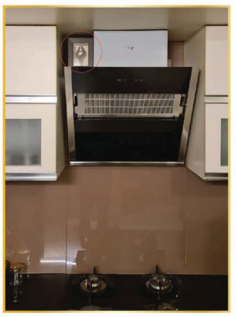
Based on the principles of Vastu, the Vastu Shankha Yantra is an original conch shell used to potentially rectify any kind of land, Vastu or energy defects without making any modifications. It can potentially save a lot of time & money as it is used to create positive energy in places having major Vastu defects without changing the looks and beauty of the place.

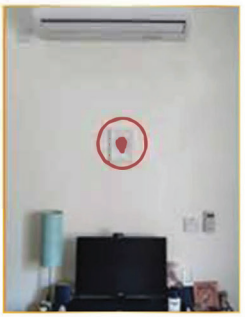


Vimal Jhajharia along with his son Vikas Jhajharia

Vastu is protection against unforeseen circumstances. It is used to increase personal energy in health, wealth and relationships of a person







Does the Vastu Shankha Yantra really work for prosperity in factories and industries?

Yes, we have a big list of successful clients including businessmen, entrepreneurs, doctors, scientists, professionals, architects, interior designers, etc giving testimonials on our website.

Endorsing the Vastu Shanka Yantra is industrialist Sushil from New Delhi. He says, "My son and I are running a factory but were not getting the desired results. We came to know about Vimalji and Vikasji through one of their articles in inflight magazines. Upon showing them the factory, we immediately realised our north was blocked and all the heavy machinery was placed along the north wall. We then got the Vastu Shankha yantras placed at certain places on Jhajharia ji's recommendation. Now, every new factory of ours is made under their able guidance and we also recomend them to all our friends and relatives"

Can Vastu Shankha Yantra also help in selling a property?

Yes, we do a lot of Vastu correction for builders and developers and also individuals whose properties have been stuck for a long time and which are not getting sold because of some or the other Vastu defect. Vouching for success is Satish from Bangalore who was trying to sell his four acres property for two years. When we saw the property, we saw it had multiple corners & it was not a proper rectangle or a square. We then positively charged this property by placing our Vastu Shankha Yantras in various corners to help correct the magnetic field of the property and hence creating positive energy in the atmosphere.

DID YOU KNOW?



- Mr. Vikas Jhajharia, is a 3rd Generation Vastu Expert
- Mr. Vikas Jhajharia is an MBA from Australia
- Vastukalp has been doing Vastu corrections since 40+ years
- Vastukalp provides consultancy globally in all 5 Continents (125+ countries)

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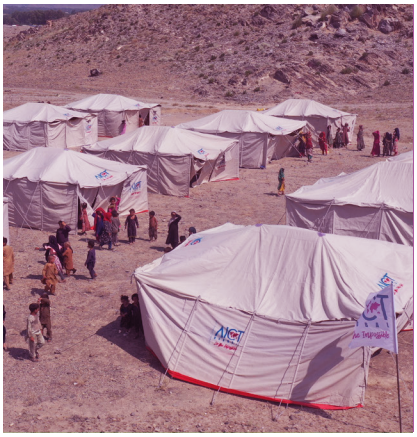
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LEGACY IS WHAT WE GIVE, NOT WHAT WE KEEP

How one man's journey sparked a global movement of compassion.



MOHAMMAD SOHAIB
FOUNDER & CHAIRMAN



Some journeys begin with a boarding pass. Others begin when you decide to change the direction of your life and thousands of others.

In 2015, while passengers around him browsed travel menus and unfolded newspapers, Mohammad Sohaib sat on a flight back to India, carrying nothing more than a conviction. He had just walked away from a comfortable, well-paid life in Dubai not in search of opportunity, but in search of purpose. There was no plan, no roadmap, and no guarantee waiting for him on the other side of that flight.

For Sohaib, the years leading up to his journey home were filled with images that are impossible to unsee. At home in India, floods sweeping away lives in Kashmir and Bihar and the Nepal earthquake devastating families overnight. Global headlines carried even heavier pain as Syrian and Yemeni families fled war and hunger. These were not distant tragedies to him; they were reminders that humanity needed more hands willing to serve.

With only his savings and his determination, Sohaib founded Al Imdaad Charitable Trust (AICT) in India. What started as simple, human interventions soon evolved into structured programmes. Over the years, AICT expanded its pillars of work to food security, healthcare, education, clean water, emergency response, women's empowerment, and livelihood generation.

What began as one man's mission has grown into an international force for change. Today, AICT Global works across India, the United Kingdom, Canada, Malaysia, Indonesia, Sri Lanka, Cambodia, Uganda, Nepal, Bangladesh, Yemen, Syria, Afghanistan, Turkey, Morocco, Gaza, Sudan, and several other regions affected by conflict and crisis.

As you read this onboard your flight thousands of families somewhere in the world are receiving a meal, a medical check-up, a blanket, an education kit, or the keys to rebuilt home. And all of it traces back to one decision made on a flight like this one, a decade ago.

Legacy is not what we keep
Legacy is what we give.



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DANISH SHARIF
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PROJECT HIGHLIGHTS

Location: Dubai South
Ownership: Freehold
Built-Up Area: 98,361 sq. ft.
Configuration: G + 4 Floors
Status: Under Construction



UNIT CONFIGURATION

- Studios: 16
- 1 Bedroom: 20
- 2 Bedroom: 36
- Parking Spaces: 76

PREDICTIONS
December 2025

Dr. Prem Kumar Sharma
(Astrologer, Palmist, Numerologist, Vaastu Consultant & 3-Time Limca Book of Records Holder)
email: psharma@premastrologer.com | **web:** www.premastrologer.com



ARIES

Career projects finally click, making you feel unstoppable. Money matters stay under control and property conversations move smoothly. Time spent with family strengthens bonds and brings laughter back into your days. Romance flows naturally with warmth and honesty. A quick getaway could spark creativity. As the month closes, you feel grounded, glowing, and ready for new adventures.

Lucky No.: 6
Lucky Colour: Brown



TAURUS

Career stability allows you breathing room to plan long-term. Financial planning pays off, letting you enjoy small luxuries guilt-free. Love takes a calm, mature turn. Health feels better than ever when you slow down and listen to your body. A scenic trip recharges your spirit. Family moments feel warm and genuine, and you wrap up December quietly confident and content.

Lucky No.: 22
Lucky Colour: Yellow



GEMINI

December feels like a breath of fresh air! New opportunities unfold at work, pushing creative boundaries. Financial choices become smarter and more strategic. Relationships, romantic and family, get sweeter when you speak from the heart. Health glows as you balance rest and excitement. Travel plans could surprise in the best way possible. A potential property discussion might open unexpected doors.

Lucky No.: 1
Lucky Colour: Blue



CANCER

Love takes the spotlight this December. Professionally, things begin to stabilise after a busy stretch. Careful handling of finances keeps stress at bay. Family time gives you the peace you've been craving. Health improves when you focus on relaxation and mindfulness. A refreshing short trip lifts your spirits. You close the year feeling emotionally fulfilled and inspired for what's next.

Lucky No.: 2
Lucky Colour: Orange



LEO

Family takes centre-stage this month, bringing moments of laughter and reassurance. Work picks up momentum as recognition finds you effortlessly. Financially, you're in control, balancing expenses and enjoyment smartly. Romance grows deeper through honest conversations and shared plans. Travel awakens new inspiration, and you glide into the new year perfectly aligned.

Lucky No.: 5
Lucky Colour: Maroon



VIRGO

December invites you to pause and appreciate your progress. Love unfolds gently, reminding you how comforting steady emotions can be. Work feels rewarding as your diligence pays off. A balanced approach keeps finances stable. Family gatherings bring joy and heartfelt connection. Travel inspires reflection and inner growth, health improves with mindful habits. You finish the month feeling grounded and content.

Lucky No.: 6
Lucky Colour: Red



LIBRA

December starts on a high note, with career recognition boosting your confidence. Financial matters unfold calmly as your patience pays off. Relationships, romantic and family, thrive on open communication. A short journey fills your heart with new ideas and serenity. Your health glows as you prioritise balance. Real-estate choices await clarity. By month's end, you radiate calm and quiet satisfaction.

Lucky No.: 7
Lucky Colour: Purple



SCORPIO

It's transformation time! You're re-evaluating your path and finding strength in simplicity. Work feels more aligned, and money matters fall into place as you streamline priorities. Family bonds deepen when you show your softer side. Romance may take time but grows beautifully. A solitary trip clears your head. By December end, you're stronger, wiser, and more in tune with yourself.

Lucky No.: 9
Lucky Colour: White



SAGITTARIUS

A spontaneous trip fills you with excitement and perspective. Career growth keeps you motivated, while financial plans create breathing space for indulgence. Love becomes more expressive and joyful. Family gatherings bring laughter and emotional warmth. Property ventures look optimistic. You end the year full of hope, gratitude, and a spark for the future.

Lucky No.: 1
Lucky Colour: Peach



CAPRICORN

Professionally, your dedication earns results. Finances remain stable thanks to sensible decisions. Love grows slowly but beautifully. Family time helps you unwind and reflect. Health improves by balancing ambition with rest. Avoid hasty property commitments.
A brief trip adds excitement. You close December proud of how far you've come and eager for fresh beginnings.

Lucky No.: 8
Lucky Colour: Silver



AQUARIUS

Work projects sparkle with innovation and teamwork. Financially, your steady hand keeps things smooth. Health stays strong through consistent care. Love brings joy, connection, and light-hearted fun. Family ties grow more affectionate with open-hearted communication. Travel refreshes your spirit, and a property matter could move favourably. December wraps up with renewed purpose and quiet confidence.

Lucky No.: 4
Lucky Colour: Grey



PISCES

Travel awakens something magical in you this month. Work moves at its own pace, but patience pays off. Financially, you're learning the beauty of balance. Love deepens with compassion and shared dreams. Family matters call for empathy and listening. Health improves by embracing calm surroundings. A property/home decision may slowly take shape. You finish December spiritually refreshed and emotionally whole.

Lucky No.: 11
Lucky Colour: Beige

TUNE OUT THE CACOPHONY

WHILE OTHERS RAISE THEIR VOICE, WE RAISE THE STANDARD.



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YOUR 2026 RESOLUTION

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DR. DHIRAJ JAIN
Founder & CEO



DR. MAMATA DHIRAJ JAIN
Managing Director

1XL Infra & Real Estate Development LLC

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